

**XXXth European Days
Of the State Territorial Representatives**



**« THE STATE TERRITORIAL REPRESENTATIVES AND
SUSTAINABLE DEVELOPMENT »**

VALENCIA, Spain

May 8 – 10, 2025



MINISTERIO
DE POLÍTICA TERRITORIAL
Y MEMORIA DEMOCRÁTICA



PARTICIPANTS PROGRAM

Thursday, May 8, 2025

- **13 :00**
 - 📍 **Cultural center Le Nau** (The University of Valencia)
C/ de la Universitat, 2, Ciutat Vella, 46003 València, Espagne
- **13 :00 – 15 :00** Registration of the participants and welcoming lunch with partners
- **14 :45 – 15 :00** Group photo - University Cloister
- **15 :00 – 15 :30** **OPENING PROTOCOL SESSION**
 - **Mr. Arcadi ESPAÑA GARCÍA**, Secretary of State, Ministry of Territorial Policy **(Spain)**
 - **Mr. Ignazio PORTELLI**, President of the EASTR, President of ANFACI, State Commissioner for the Sicily Region **(Italy)**
- **15:30 – 17:00** **Session 1** *Emergency management and international cooperation in the context of climate change*

Moderator: Ms. Milagros TOLON JAIME, Delegate of the Government of Spain in Castile-La Mancha **(Spain)**

Speakers:

- **Ms. Pilar María BERNABÉ GARCIA**, State Representative in the Autonomous Community of Valencia **(Spain) 15'**
- **Mr. Stefano LAPORTA**, President of ISPRA (Higher Institute for Environmental Protection and Research) **(Italy) 15'**
"Energy crisis and environmental threats: the example of the coordination of Italian prefects"
- **Mr. Julien MARION**, Director of the General Directorate of Civil Security and Crisis Management **(France) 15'**
"What place for solidarity in Europe in the context of acceleration of the consequences of climate change?"
- **Mr. Ricardo GABALDÓN GABALDÓN**, Mayor of Utiel **(Spain) 15'**

Discussions with the audience: 30'

- **17 :00 – 18 :30** Coffee break and free time (for those who do not participate in the Board of Directors)

- **17 :30 – 18:30 BOARD OF DIRECTORS**
- **18 :30 – 18 :40** Walking from the University to the city center
- **18 :45 – 19 :45** Guided cultural tour of the historic center of Valencia
- **19 :45 – 20 :00** Return from the city center to the Valencia Palace hotel by bus
- **20 :35** Meeting at the reception of the Valencia Palace hotel
- **20 :45** Departure for dinner by bus from the Valencia Palace Hotel
- **21 :00 – 23 :30** Dinner at the restaurant « La Maritima »
- **23 :30** Return by bus to the Valencia Palace hotel

Friday, May 9, 2025

- **9 :30 – 11 :15 *Session 2 Territorial cohesion and quality of public service. A special focus on policies adapted to demographic transition and climate change***

Moderator: Ms. Adriana LASTRA FERNANDEZ, Delegate of the Government of Spain in Asturias (**Spain**)

Speakers:

- **Ms. Miryam ALVAREZ PAEZ**, Secretary General of Territorial Coordination, Ministry of Territorial Policy and Democratic Memory (**Spain**) **20'**
- **Ms. Ina ADEMA**, King's Commissioner in the province of North Brabant (**The Netherlands**) **20'**
"Balancing fire and flood: climate 'resilience' in a changing Dutch landscape?"
- **Mr. Saffet Arikan BEDÜK**, President of the Association of Turkish Governors (**Türkiye**) **20'**
"Sustainable development approach by the State Territorial Representatives in Türkiye"
- **Ms. Tania SOLANS RALUY**, Mayor of Esplús (**Spain**) **20'**

Discussions with the audience: 25'

- **11 :15 – 12 :00** Coffee break

- **12:00 – 13:30 Session 3 Sustainable tourism: the question of territorial cohesion between towns and countries**

Moderator: Mr. Alfonso RODRÍGUEZ BADAL, Delegate of the Government of Spain to the Balearic Islands (Spain)

Speakers:

- **Ms. Rosario SÁNCHEZ GRAU**, Secretary of State for Tourism (Spain) 15'
- **Ms. Michèle PAPPALARDO**, President of the Gustave Eiffel University Foundation (France) 15'
"Tourism and the consequences of climate change in urban areas"
- **Mr. Pablo TORRES PANIAGUA**, Technical Secretary General for Housing and Urban Development (Spain) 15'
- **Mr. Denis MATHEN**, Governor of Namur (Belgium) 15'
"The integration and importance of the "sustainability" dimension in the framework of an international project with touristic impact. The example of Namur"

Discussions with the audience: 30'

- **13:30 – 14:30** Lunch at the Cultural center La Nau
- **14:30 – 15:30 Session 4 The role of artificial intelligence in territorial transformation and population evacuation**

Moderator: Ms. María SOLEDAD GARMENDIA BELOQUI, Delegate of the Government of Spain to the Basque Country (Spain)

Speakers:

- **Ms. Ruth DEL CAMPO BÉCARES**, Director General of Data at the General Secretariat for Digitization and Artificial Intelligence (Spain) 20'
- **Ms. Sophie LAVAUX**, Senior Civil Servant of the Brussels Agglomeration (Belgium) 20'
"Artificial Intelligence in the evacuation of populations"

Discussions with the audience: 20'

- **15:30 – 16:30 Session 5 Open government: bring decision-making closer to citizens. Policies of transparency and security. Resistance to foreign interference and disinformation**

Moderator: Mr. Francisco MARTIN AGUIRRE, Delegate of the Government of Spain in Madrid (Spain)

Speakers:

- **Ms. Carmen CABANILLAS SERRANO**, Director General of Public Governance at the Ministry of Digital Transformation and the Civil Service (Spain) 20'

- **Mr. Mariusz FRANKOWSKI**, Mazovian Voivode (**Poland**) **30'**
"Open government: social resilience to crises. The emergency response system in Poland"

Discussions with the audience: 10'

- **16 :30 – 17 :00** Coffee break
- **17 :00 – 17 :30 CONCLUSIONS OF THE DAYS**

Ministry of Territorial Policy and Democratic Memory in Spain

- **Mr. Agustín TORRES HERRERO**, Director General of the General Administration of the State (**Spain**)
- **Mr. Alfonso Carlos GARCÍA ROMERO**, Deputy Director General of European and International Relations (**Spain**)
- **Mr. Jean-Michel BRICAULT**, Lecturer at the University of Reims (**France**)
- **17 :30 – 18 :30 GENERAL ASSEMBLY and CLOSING SESSION**
 - **Mr. Ángel Víctor TORRES PÉREZ**, Minister of Territorial Policy and Democratic Memory (**Spain**)
- **18 :30** Group photo
- **18 :00 – 18 :30**
- **20 :35** Meeting at the lobby of the hotel Valencia Palace
- **20 :45** Departure for dinner by bus from the hotel Valencia Palace
- **21 :00 – 23 :45** Dinner at the Oceanographic restaurant
- **23 :45** Return by bus to the Valencia Palace hotel

Cultural program with partners
Saturday, May 10, 2025

Breakfast at the hotel

Check-out for the participants leaving the hotel on May 10

10 :15 Meeting at the lobby of the hotel Valencia Palace

10 :30 Transfer from the hotel Valencia Palace to the Albufera Natural Park by bus

11 :00 – 13 :30 Cultural visit to the Albufera Natural Park

Lunch: offered by the host country. Traditional Valencian restaurant

15 :30 Transfer to the airport by bus

Participants list

EASTR

KLEIN Nicole, Prefect (h), Secretary General of the EASTR

DIAKOVA Anastasiia, Officer in charge of the EASTR

Belgium

BERX Cathy, Governor of the province of Antwerp, Treasurer of EASTR

GIMENNE Michaël, Head of cabinet to the Governor of Namur

HAAS Florence, Head of cabinet of the Governor of the province of Luxembourg

LAVAUX Sophie, Governor for Crisis Management, Senior Official of the Brussels Agglomeration and Director General of safe.brussels

MATHEN Denis, Governor of the province of Namur

MERTENS Peter, Head of cabinet of the Governor of Antwerp

SANDRAS Damien, Collaborator of the Governor of Namur

SCHMITZ Olivier, Governor of the province of Luxembourg

Finland

PUKKINEN Marko, Director General, Regional State Administrative Agency for Western and Inland Finland

France

AZAM-PRADEILLES Anne, Honorary Civil Administrator, President of AAP Consulting

BOISDEFFRE Christian de, General Administrator of Public Finances

BOUCHERON Juliette, Head of the Permanent Secretariat, ACPHFMI

BRICAULT Jean-Michel, Lecturer at the University of Reims

FREYSSELINARD Éric, Deputy Vice-President of ACPHFMI, Prefect, Counselor for Internal Affairs at the French Embassy in Madrid

GAVORY Gérard, Prefect of Vendée

ISNARD Nicole, Prefect (h)

JOVET Marie, Intern at ACPHFMI

LAMBERT Pierre, Prefect (h), Vice-President of ACPHFMI

LANOYE Sébastien, Sub-prefect of Montbard

MARION Julien, Director of the General Directorate for Civil Security and Crisis Management

PAPPALARDO Michèle, President of the Gustave Eiffel University Foundation

PLANQUETTE Antoine, Sub-prefect of Saint-Dié-des-Vosges

PRADEILLES Virginie, Senior civil servant

PREVOST Laurent, Prefect in charge of a mission to the Secretary General of the Ministry of the Interior

REYNAUD Laura, Sub-Prefect in charge of missions to the Prefect of the Alpes-Maritimes

RICARD Violaine, Deputy Director of IHEMI

SACHER Éric, Deputy Director of Legal Affairs for the Environment, Urban Planning and Housing in the Legal Affairs Department of the General Secretariat, at the Ministry of Ecological Transition, Biodiversity, Forestry, Sea and Fisheries, as well as at the Ministry of Regional Planning and Decentralization

SELLALI Khalida, Vice-prefect within the interministerial mission for the reconstruction and refoundation of Mayotte

Germany

SCHERER Frank, Former Governor of Ortenaukreis County, Honorary Member of EASTR

Greece

PASCHALIDIS Sotirios, Project manager

VAKALOPOULOU Cristina, Secrétaire générale de la préfecture de Florina dans la Macédoine-Occidentale

Hungary

SZABO Sándor, Government Commissioner, Nograd County

Italy

LEGA Laura, Former Prefect, State Councilor, Secretary General of ANFACI

LAPORTA Stefano, President of ISPRA (Higher Institute for Environmental Protection and Research)

MERETA Beatrice, Interpreter

PORTELLI Ignazio, State Commissioner for the Sicily Region, President of ANFACI, President of EASTR

Norway

KARLSEN Tom Cato, County Governor of Nordland

Spain

ALGARRA SOLIS Inmaculada, Director of the Office of the Secretary General of Territorial Coordination

ÁLVAREZ PÁEZ Miryam, Secretary General of Territorial Coordination, Ministry of Territorial Policy and Democratic Memory

ARRAIZ NALDA Beatriz, Government Delegate in La Rioja

BELTRÀN BLÀZQUEZ Fernando Ángel, Government Delegate in Aragon

BERNABÉ GARCIA Pilar María, Representative of the State in the Autonomous Community of Valencia

BLANCO LOBEIRAS Pedro, Government Delegate in Galicia

BROTOS Virginia, Advisor to the Mayor of Esplús

CABANILLAS SERRANO Carmen, Director General of Public Governance at the Ministry of Digital Transformation and the Civil Service

DEL CAMPO BÉCARES Ruth, Director General of Data at the General Secretariat for Digitization and Artificial Intelligence

DEL MAR BARBERO PÉREZ Maria, Advisory to the Technical General Secretary of the Ministry of Housing and Urban Agenda

ECHEVERRÍA JAIME Alicia, Government Delegate in Navarre

ESPAÑA GARCÍA Arcadi, Secretary of State, Ministry of Territorial Policy

GABALDÓN GABALDÓN Ricardo, Mayor of Utiel

GARCÍA ROMERO Alfonso Carlos, Deputy Director General of European and International Relations

GIL OSÉS Ignacio, Technical Advisor, Sub-Directorate General for European and International Relations

GOMEZ DE DIEGO Eugenia, Government Delegate in Cantabria

GUEVARA CAVA Maria Dolores, Government Delegate in the Region of Murcia

INGLADA Vicente, Advisor to the Representative of the State of the Autonomous Community of Valencia

LASTRA FERNÁNDEZ Adriana, Government Delegate in Asturias

LEDO GABARDA Andrea, Advisor to the Secretary of State for Territorial Policy

MARTÍN AGUIRRE Francisco, Government Delegate in Madrid

MERINO Carmen, Secretary to the Deputy Director General for European and International Relations

PÉREZ ENGUIDANOS Raquel, Collaborator of the Mayor of Utiel

PÉREZ I SEGUÍ Zulima, Advisor to the Secretary of State for Territorial Policy

PÉREZ VALERO Cristina, Government Delegate in Ceuta

PESTANA PARDÓN Anselmo, Government Delegate in the Canary Islands

PRIETO GÓMEZ Carlos, Government Delegate in Catalonia

RODRIGUEZ BADAL Alfonso Luis, Government Delegate to the Balearic Islands

RODRIGO IBAÑEZ Sonia, Director of the Office of the Secretary of State

ROMERO FERNÁNDEZ Antonia, Head of the Secretariat of the Secretary General of Territorial Coordination

SÁNCHEZ GRAU Rosario, Secretary of State for Tourism

SANS RUIZ Gonzalo, Head of Cabinet of the Government Delegate in Ceuta

SEN VÉLEZ Nicanor Jorge, Government Delegate in Castile and Leon

SOLANS RALUY Tania, Mayor of Esplús

SOLEDAD GARMENDIA BELOQUI Maria, Government Delegate to the Basque Country

TOLÓN JAIME Milagros, Government Delegate in Castile-La Mancha

TORRES HERRERO Agustín, Director General of the General Administration of the State

TORRES PANIAGUA Pablo, Technical Secretary General for Housing and Urban Development

TORRES PÉREZ Ángel Víctor, Minister of Territorial Policy and Democratic Memory

TRIGO Ione, Head of the Sub-Directorate General for European and International Relations

The Netherlands

ADEMA Ina, King's Commissioner, province of North Brabant

MEUWISSEN Martijn, Head of cabinet of the King's Commissioner of North Brabant

Poland

FRANKOWSKI Mariusz, Mazovian Voivode

Switzerland

CUANOUD Boris, Prefect of the Morges district

Türkiye

BEDÜK Saffet Arıkan, President of the Association of Turkish Governors

ÇAPAR Selim, Member of the Board of Directors of the Association of Turkish Governors

DAVULCU Mehmet Utku, EU expert at the Turkish Ministry of Interior

ESER Kadir Taner, Member of the Board of Directors of the Association of Turkish Governors

IBANOGLU Ibrahim Halil, Interpreter

PEHLEVAN Gizem, Interpreter

Partners list

BABIN Hervé, France

BEDÜK Gülsen, Türkiye

BOISDEFFRE Martine de, France

ÇAPAR Gülsen, Türkiye

DI DIO Patrizia, Italy

DULCHAIN Alexandre, France

GAVORY Isabelle, France

ISNARD Bernard, France

KARLSEN Karianne Voll, Norway

SCHERER Evgeniya, Germany

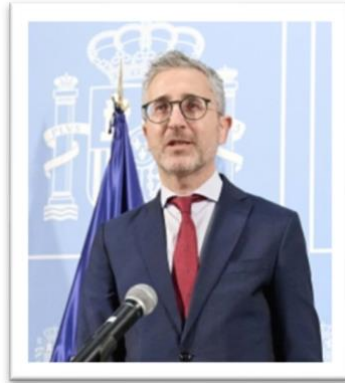
SCHMITZ-NEUBERG Mireille, Belgium

VAN LOOK Maya, Switzerland

THURSDAY, MAY 8, 2025

15:00 - 15:30 OPENING PROTOCOL SESSION

Mr. Arcadi ESPAÑA GARCÍA, Secretary of State, Ministry of Territorial Policy, **Spain**



The Secretary of State for Territorial Policy is an economist and public manager whose career demonstrates commitment and outstanding performance in public administration. A graduate in Economics and Business Administration from the University of Valencia, Arcadi España Garcia completed his education with a Master's degree in Public Administration from the International Financial Analysts program, specializing in the design and implementation of high-impact public policies. His academic background has been enriched by extensive professional experience, both in the private sector, as a consultant, and in central and regional public administration.

During his distinguished career in the General State Administration, Arcadi España held key positions, such as Parliamentary Advisor at the Ministry of Labor and Social Affairs, where he contributed to the formulation of social policies, and Director of the Office of the Secretary of State for Constitutional and Parliamentary Affairs, coordinating strategic initiatives in legislative and constitutional fields.

His experience within the regional government is also remarkable, having held positions of high responsibility, including that of Chief of Staff to the President of the Valencian Community, directly supporting the executive and strategic work of the highest-ranking regional representative. He subsequently held the positions of Advisor for Territorial Policy, Public Works, and Mobility, where he led urban transformation and the modernization of key infrastructure, and Advisor for Finance and the Economic Model, where he consolidated his profile as a manager in the areas of economics and finance.

At the legislative level, until his most recent appointment, he was Deputy Spokesperson for the Socialist Parliamentary Group in the Valencian Parliament. He distinguished himself for his ability to debate and formulate proposals for the socioeconomic development of the Valencian Community.

Arcadi España's long career, marked by his strategic vision, leadership skills and dedication to public service, positions him as a key figure in Spanish politics and public administration, with a significant impact on improving management and promoting progress-oriented policies.



Prefect, he was head of the legislative office of the Minister for International Cooperation and Integration.

Over the years he has been involved in the reform of State apparatus: local government, electoral systems, mafia crime, organization and functioning of police forces, procurement, airports, budget of the Ministry of the Interior.

As prefectural commissioner, he has administered many municipalities, including the city of Rome. Later, he was an Inspector General of Administration of the Ministry of Interior and in charge of special assignments.

Currently, he is State Commissioner for the Sicily Region.

After being its Secretary General and, for nine years, Deputy Secretary General, he is now President of ANFACI.

He was one of the founders of our European association (AERTE/EASTR) and was its first Secretary before becoming its President.

THURSDAY, MAY 8, 2025

15:30 - 17:00 **SESSION 1:** Emergency management and international cooperation in the context of climate change

Ms. Pilar María BERNABÉ GARCIA, State Representative in the Autonomous Community of Valencia, **Spain**



Appointed Government Delegate in the Valencian Community on June 28, 2022, Pilar María Bernabé García previously held the position of fourth Deputy Mayor of Valencia from 2019 to 2022. As a councilor, she was responsible for five departments: Innovative Development of Economic Sectors and Employment, Sports, Entrepreneurship and Economic Innovation, Training and Employment, and Active Aging.

In her responsibilities, she has served as Chair of the Board of Directors and Permanent Council of the València Activa Foundation, President and member of the Municipal Sports Foundation, Member of the Central Council of Falleras, Member of the Board of Directors of the Popular University, Representative of the Executive Committee of the International Fair, Representative of the Network of Entities for Local Development (REDELL), President of the Patraix City Council, Member of the Valencia Exhibition and Audiovisual Initiatives, Member of the Board of Directors of the Valencia Foundation for Strategic Promotion, Development, and Urban Innovation.

Since 2006, she has held various positions in Valencia's political life: Councilor in Parliament, City Councilor, and Chief of Staff to the current Deputy Mayor.

She began her professional career in 2001, while pursuing university studies in Hispanic Philology and Audiovisual Communication at the University of Valencia.

Born in Valencia in 1979, in the Patraix neighborhood, she is very involved in the community movement. Throughout her career, she has participated in numerous roundtable discussions, conferences, and presentations, where she has sought to bring a feminist perspective to entrepreneurship and economic innovation in Valencia.

Mr. Stefano LAPORTA, President of ISPRA (Higher Institute for Environmental Protection and Research), Italy



Prefect of the Italian Republic, Mr. Stefano Laporta holds degrees in law and political science. He currently teaches at the Faculty of Political Science at the University of Rome "La Sapienza" in the course "Environmental Justice and the Fight against Climate Change."

Since October 2021, he has been serving his second term as President of the Italian Institute for Environmental Protection and Research (ISPRA), having previously held the positions of Deputy Commissioner (2008), Director General (2010), and President (2017) of this institution. As President of ISPRA, he also heads the National Environmental Protection System (SNPA), which brings together 21 Italian regional environmental protection agencies.

Between 2019 and 2021, he chaired the Council of Presidents of Italian National Research Institutes. Since 2017, he has been President of the Advisory Council of the National Inspectorate for Nuclear Safety and Radiation Protection (ISIN), having previously headed the Nuclear Safety Authority since 2011.

Internationally, he represents Italy in organizations such as the Network of Directors of European Environmental Protection Agencies (EPA Network), the Western European Nuclear Regulators Association (WENRA), and the European Nuclear Safety Regulators Group (ENSREG). In addition, in 2017, he was appointed President of the ENSREG Working Group on Waste and Demolition.

From 2002 to 2006, he served as Deputy Director and then Chief of Staff at the Ministry for Equal Opportunities, as well as Director General in the Office of the Italian Prime Minister, where he also served as Deputy Extraordinary Commissioner for Waste Emergency Management in the Lazio Region until 2008.

Mr. Julien MARION, Director of the General Directorate of Civil Security and Crisis Management, **France**



A graduate of the Paris Institute of Political Studies and the University of Berlin, and a former student of the École Nationale d'Administration, Julien Marion was Chief of cabinet to the Prefect of the Poitou-Charentes region, Prefect of Vienne, and then Deputy Chief of cabinet to the Secretary General of the Ministry of the Interior.

He was then appointed Chief of cabinet to the Minister of Health, Youth, and Sports, and then Chief of cabinet and Special Advisor to the Minister of Solidarity and Social Cohesion.

Returning to the prefectural administration, he served as Secretary General of the Côte d'Or and then Oise prefectures.

In 2015, he became Head of Department, Deputy Director General of Civil Security and Crisis Management, responsible for the Fire Brigade. He then joined the Paris Police Prefecture, serving as Director of the General Police and then as Prefect Delegate for Immigration to the Prefect of Police.

After serving as Director of the Office of the Secretary of State for Citizenship to the Minister of the Interior and Overseas Territories, and Deputy Director of the Office of the Minister of the Interior and Overseas Territories, Julien Marion was appointed Director General of Civil Security and Crisis Management at the Ministry of the Interior and Overseas Territories on July 10, 2023.

Mr. Julien Marion is a Knight of the National Order of Merit.



With a career combining leadership, institutional commitment, and professional excellence, Ricardo Gabaldón is currently Mayor-President of the Utiel City Council, where he leads initiatives for the development of his municipality with dedication and strategic vision. Previously, between 2011 and 2015, he held the positions of First Deputy Mayor and Delegate for Finance and Culture, contributing to the modernization and cultural development of the city.

Professionally, he has a strong legal and social background. In 1989, he graduated in Social Sciences and has more than three decades of experience advising on labor and commercial law. In 2010, he expanded his professional scope by becoming a lawyer, strengthening his legal expertise.

His institutional commitment transcends the local level and is recognized nationally. Since December 2018, he has been President of the General Council of Official Spanish Social Sciences Graduate Schools, a position that demonstrates his leadership within the professional community. Since January 2018, he has also chaired the Social Justice Foundation, which promotes inclusion and equity through innovative initiatives. At academic level, since December 2019, he has been Director of the Chair of Labor Law and Social Security at the Catholic University of San Antonio de Murcia, contributing to the advancement of knowledge in the labor field.

His social and cultural commitment is also notable. Since 1992, he has chaired the Utiel Choral Society, promoting the region's cultural life. Furthermore, between 2000 and 2004, he chaired the Utiel Industrial and Commercial Association, strengthening ties between the business sector and the local community.

Since March 2005, he has chaired the Official College of Graduates in Social Law of Valencia and, since 2007, the Valencian Council of Official Colleges of Graduates in Social Law, positioning himself as a key player in representing and defending the interests of the profession.

Throughout his career, he has actively contributed to specialized labor law journals, sharing his knowledge and experience in numerous articles on the subject. His leadership skills, social commitment, and strategic vision make him a leading figure in the political, professional, and cultural spheres.

FRIDAY, MAY 9, 2025

09:30 - 11:15 **SESSION 2:** Territorial cohesion and quality of public service. A special focus on policies adapted to demographic transition and climate change

Ms. Miryam ALVAREZ PAEZ, Secretary General of Territorial Coordination, Ministry of Territorial Policy and Democratic Memory, **Spain**



Ms. Miryam Alvarez Paez has extensive experience in the initiation, conception, and implementation of public policies within the Spanish public administration, at various levels of government, which gives her in-depth knowledge of the multi-level governance structure of the Spanish State, her career having spanned all levels of government in a composite State such as Spain. She currently holds the position of Secretary General of Territorial Coordination, where she promotes territorial cohesion and policy structuring in Spain. This high-level position within the Ministry of Territorial Policy and Democratic Memory, which she assumed following her appointment by Royal Decree of April 12, 2025, gives her major responsibilities for coordinating and strengthening relations between the central government and the territories, thus promoting the cohesion and effectiveness of public policies.

She has dedicated her career to public service, with commitment to territorial coordination and governance. She holds a degree in Political Science and Sociology from the Complutense University of Madrid, where she specialized in political sociology, consolidating a solid academic background that has been central to her career in institutional management.

Throughout this career, Miryam Álvarez Páez has held strategic positions in politics and administration. Between July 2018 and April 2019, she served as Chief of Staff to the Secretary of State for Territorial Policy, Ignacio Sánchez Amor, where she played a key role in coordination of territorial policies.

Her extensive political experience includes her work on the Federal Executive Commission (CEF) of the PSOE (Spanish Socialist Workers' Party), where she held various positions from 1996 to 2018, with the exception of the period 2001-2003. Furthermore, in 2016, she was appointed Chief of Staff to the President of the Congress of Deputies, Patxi López Álvarez, a position she held with great dedication from January to June of that year. Within Parliament, Miryam Álvarez Páez served as a Member of the Madrid Assembly for two terms: from 1995 to 1999 and from 2001 to 2003, where she actively participated in the development and debate of legislative policies. Between 2003 and 2011, she strengthened her civic engagement as a councilor of Las Rozas, leading projects and actions to promote local development. With a career combining political and administrative experience with a strategic vision of territorial management, she is a key figure in the development of public policies focused on social protection and territorial cohesion.

Ms. Ina ADEMA, King's Commissioner in the province of North Brabant, **The Netherlands**

PERSONAL INFORMATION

Surname	Adema
First name	Ina
Place of birth	Amsterdam
Date of birth	3 rd June 1968



WORK EXPERIENCE

1 st October 2020	King's Commissioner in the province of Noord-Brabant
2016 – 2020	Mayor of the municipality of Lelystad (population approx. 80,000)
2009 – 2016	Mayor of the municipality of Veghel (population approx. 38,000)
2001 – 2009	Alderman of the municipality of Deventer (population approx. 100,000)
1995 – 2001	Corporate lawyer/consultant

EXTRA CURRICULAR ACTIVITIES

As of 2024	Chair of IPO (Association of the Dutch Provinces)
As of 2022	Chair of TeldersStichting (Telders Foundation)
As of 2018	Member of Advisory Board of Veteranen Platform (Dutch Veterans Platform)

Mr. Saffet Arikan BEDÜK, President of the Association of Turkish Governors, **Türkiye**



Mr. BEDÜK was born in Siirt in 1944.

He graduated from İstanbul Law Faculty. He started his duty as officer in attendance (district governor) at the Ministry of Interior.

He worked respectively as district governor in Ayvacık, Bayramiç, Ulubey and Cizre, then as Deputy General Director of Turkish National Police, after that as General Director of Personnel and Principles for Prime Minister, and as Deputy Undersecretary of Prime Minister.

Right after being a member of the Higher Education Council, he took the duty of governor in Antalya subsequently he was attended as General Director to Turkish National Police and finally he was attended as governor to the provinces of Ankara, Antalya, Malatya and Kayseri respectively.

Moreover, he took the duties of Administrative Board Membership at the Turkish Petroleum Corporation, Membership of Press and Publication Board, he was elected as Deputy on 20th and 21st Parliamentary Term, he undertook the duties of Group Deputy Chairman in True Path Party for 3 terms, Membership of Foreign Affairs Commission, Associate Membership of Turkish Group in Council of Europe Parliamentary Assembly, General Vice President of True Path Party and Democrat Party.

He was also selected as the most successful deputy of the year by non-governmental organizations.

He carried out his thesis study in the field of Finance on Taxation of Trade Income and in the field of Debt Enforcement and Bankruptcy Law on Defendant in Action of Nullity.

He won award by participating in seminars of Fight against Terrorism in USA.

He was unanimously elected and appointed to the Vice Presidency of the European Association of State Territorial Representatives (EASTR) at the meeting in Bergen, Norway on 6-8 June 2013.

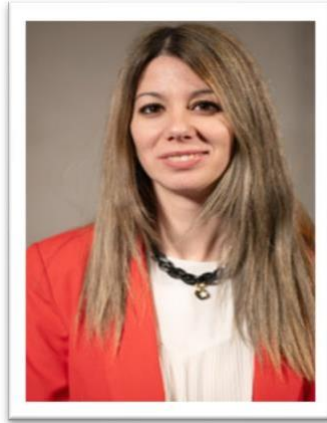
He was also unanimously elected as the founding Chairman for International Union of Administrators (IUA) at the foundation meeting which was hold in Turkey between the dates of 13-14 June 2013, and by the participation of 13 countries.

He undertook the responsibility of the Term Presidency of the European Association of State Territorial Representatives (EASTR) following the meeting in Liege, Belgium in June 2014.

He undertook the responsibility of the Term Presidency of the European Association of State Territorial Representatives (EASTR) following the meeting in Le Brassus, Switzerland in October 2023.

He is married and has 2 children.

Ms. Tania SOLANS RALUY, Mayor of Esplús, Spain



Tania Solans Raluy is a political and social figure whose career is marked by her commitment to equality and community development. Since 2016, as mayor of Esplús, she has worked dedicatedly to improving the quality of life in her community. In 2023, she assumed the presidency of the Comarca de La Litera, consolidating her role as a reference in territorial management and the promotion of local projects.

At the national level, she heads the Small Municipalities Commission of the Spanish Federation of Municipalities and Provinces (FEMP), where she represents and defends the interests of small towns, promoting inclusive and sustainable initiatives that meet their needs.

She holds a degree in pedagogy, a training that has allowed her to bring an educational and social perspective to her political work, focusing on ensuring equal opportunities and promoting the development of her surroundings.

Tania Solans Raluy combines her experience in public management with a firm commitment to social progress, distinguishing herself as a leader who is close and attentive to the needs of the people she represents.

Association Européenne de Représentants Territoriaux de l'Etat
European Association of State Territorial Representatives

FRIDAY, MAY 9, 2025

12:00 - 13:30 **SESSION 3:** Sustainable tourism: the question of territorial cohesion between towns and countries

Ms. Rosario SÁNCHEZ GRAU, Secretary of State for Tourism, **Spain**



With degrees in Economics and Business Administration and Management, Rosario Sánchez Grau's solid academic background has allowed her to pursue a long career in both the public and private sectors.

Appointed Secretary of State for Tourism by Royal Decree of April 16, 2025, Rosario Sánchez Grau's career spans municipal, island, regional, and national management, giving her extensive knowledge of the multi-level governance required by Spanish tourist destinations.

In public administration, she has held important position as Minister of Finance and Foreign Affairs of the Government of the Balearic Islands where she promoted strategic projects for the region and coordinated the deployment of COVID funds, allocating a total of €855 million to businesses and the self-employed to mitigate the economic impact of the health crisis. Her role as Government Delegate to the Balearic Islands has allowed her to acquire in-depth knowledge of the functioning of the general State administration, complemented by her experience as an auditor at KPMG, where she gained in-depth knowledge of the tourism sector, a key component of the Balearic Islands' economy.

Furthermore, Sánchez Grau has been qualified to become a member of the Auditors' Corps of the Balearic Islands Court of Auditors, demonstrating her expertise in the control of public resources and her commitment to transparency and efficiency.

With significant experience in the management of European funds and a solid understanding of the tourism sector, Rosario Sánchez Grau is a highly qualified professional committed to sustainable development and efficient resource management in both the public and private sectors.

Ms. Michèle PAPPALARDO, President of the Gustave Eiffel University Foundation, **France**



A graduate in economics, a former student of Sciences Po and the École Nationale d'Administration (in the "human rights" class of 1981), Michèle PAPPALARDO joined the Court of Auditors as an auditor in 1981. She was appointed Chamber President in 2017 and held the position of General Rapporteur of the Court of Auditors from February 2019 to March 2021.

In addition to these functions at the Court, she was Chief of cabinet of Michel Barnier, Minister of the Environment from 1993 to 1995, and President of ADEME (the Environment and Energy Management Agency) from 2003 to 2008. She then created the General Commission for Sustainable Development at the Ministry of the Environment and Sustainable Development and headed it from 2008 to 2011, while also serving as Interministerial Delegate for Sustainable Development.

From 2013 to 2016, she created and managed the collective brand Vivapolis, "the French sustainable city," at the request of the Ministers of Foreign Trade (Nicole Bricq) and Ecological Transition (Ségolène Royal).

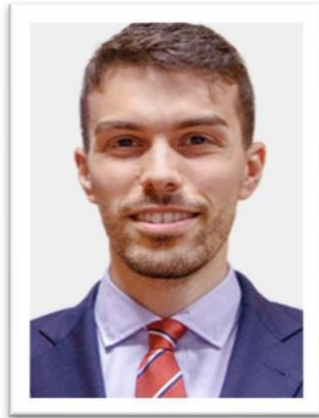
From May 2017 to November 2018, she served as Chief of cabinet of the Minister of State, Minister of Ecological and Inclusive Transition, under Nicolas Hulot (May 2017–September 2018) and then François de Rugy (September and October 2018).

She was also Administrative and Financial Director of TDF (1985-1988) and Managing Director of France2 between 1996 and 1999.

Since April 2021, she has been providing consulting services in sustainable strategy.

She has been a member of the French Academy of Technologies since 2011. She has been Chair of the SRI Label Committee since October 2021 and President of the Gustave Eiffel University Foundation since November 2022.

Mr. Pablo TORRES PANIAGUA, Technical Secretary General for Housing and Urban Development, **Spain**



A law graduate from the Carlos III University of Madrid, where he acquired solid legal education between 2012 and 2016, Pablo Torres Paniagua deepened his knowledge with a Master's degree in State Civil Administration at the Menéndez Pelayo International University in 2020.

His professional career demonstrates a constant commitment to public service. Since December 2023, he has been appointed Technical Secretary General of the Ministry of Housing and Territorial Planning, a position he assumed following his appointment by Royal Decree of December 7, 2023.

From September 2019 to January 2020, Pablo Torres Paniagua was a trainee civil servant at the Sub-Directorate General for Training and Institutional Relations of the General Directorate of Civil Protection and Emergencies. In February 2020, he held the position of Senior Technician in the General Secretariat of the Center for Sociological Research (CIS). Between June 2020 and December 2023, he served as Secretary General of the CIS, where he distinguished himself through his leadership qualities and his contribution to the effective management of this key institution for sociological research in Spain.

His accumulated experience, combined with his solid academic background, positions him as a professional committed to excellence within the public sector.

Mr. Denis MATHEN, Governor of Namur, Belgium



Denis Mathen
Governor of the province of Namur
(B) since January 8, 2007

INFORMATIONS

Born on October 27, 1965 in Namur
Married to Olivier CRINE

Professional e-mail :
denis.mathen@province.namur.be

PROFESSIONAL CONTACT

Palace of Governor
Place Saint-Aubain, 2
5000 Namur

(0032)(0)81/25.68.45 (Secretariat)

cabinet.gouverneur@province.namur.be

EDUCATION

Master in Law, social and economic law, University of Louvain-la-Neuve - 1989

WORK EXPERIENCE

PREVIOUS FUNCTIONS

1998-1999: Acting President of the French Speaking Youth Council of Belgium

1996-2000: Municipal Council of Namur

2000-2001: Provincial Council (Province of Namur)

2001-2006: Alderman (deputy mayor) of Finance, Personnel and IT for the city of Namur

2004-2007: Deputy of the Parliament of Wallonia and Wallonia-Brussels Federation

2009-2013: Guest lecturer on crisis management at ULB (Université libre de Bruxelles)

2009-2019: Lecturer on crisis management at the University of Liège

CURRENT FUNCTIONS

Lecturer at the University of Namur, interdisciplinary course on risk management and public management of emergency situations

President of the Management Committee Laubespain-Lagarde Fund and of the Management Committee of Barbazon Fund (King Baudouin Foundation)

President of the Strategic Committee of the Faculty "Gembloux Agro-Bio Tech" (University of Liège)

Member of the Advisory Commission on the granting of Noble Favors and High Honorary Distinctions

Administrator and former Treasurer of the EASTR, European Association of State Territorial Representatives

Vice-President and former President of the Association of Prefects and State Representatives of the Francophonie (APREF)

President of Belgian Conference of Governors (since 2020)

Co-chair of the Strategic Committee of the Franco-Belgian agreements of Tournai II

Administrator of the association "Namur European Capital of Culture 2030"

HONOURS

Commander of the Order of Léopold (Belgium)

Commander of the Order of Léopold II (Belgium)

Knight of the Legion of Honor (France)

Grand Officer of the Order of Merit (Grand Duchy of Luxemburg)

PUBLICATIONS

Instantanés d'un autre temps, Poems, 2009, Imprimerie provinciale, Namur

Some poems in *Gens de Namur*, Ed. Racines, Bruxelles, 2009

Guide gourmand de Namur, (co-author), Texts, 2011, La renaissance du livre, Waterloo

Portfolio Trésor d'Oignies, (co-author), Texts, Collection Fondation Roi Baudouin, 2014

Lignes d'eau, points d'ancrage et ronds de Jambes, Texts, Pictures by Guy Focant, Centre d'Archéologie, d'Art & d'Histoire of Jambes, 2013

Henri Bles, entre symboles, oboles et paraboles. Promenade sur ses chemins de foi. 2019, Imprimerie provinciale, Namur

FRIDAY, MAY 9, 2025

14:30 - 15:30 **SESSION 4:** The role of artificial intelligence in territorial transformation and population evacuation

Ms. Ruth DEL CAMPO BÉCARES, Director General of Data at the General Secretariat for Digitization and Artificial Intelligence, **Spain**



A recognized professional in the field of digital transformation and the data economy, Ruth Del Campo Bécaries has a solid academic background and an exceptional experience in the public and international sectors. She holds a degree in Telecommunications Engineering from the Polytechnic University of Madrid and a Master's degree in Information Technology from the University of Stuttgart, Germany. She completed a research stay at the New Law School, where she specialized in data standards for development aid. She has also been awarded a Fulbright Scholarship and a German Government Scholarship, which confirms her excellent education.

She was recently appointed Chief Data Officer by Royal Decree of March 12, 2024 where she leads the promotion of data use in public administrations, businesses, and citizens, promoting interoperability and the creation of shared data spaces as part of the development of the Digital Single Market in Europe.

She has spent much of her career in the public sector, particularly in the General State Administration, as well as in international organizations. In New York, she served as Technical Director of UNICEF's global digital transformation projects, making a significant impact on international cooperation. At the United Nations Environment Program (UNEP), she coordinated the Open Government project and led the first open data portal, consolidating her experience in technological innovation and transparency.

In Spain, she held strategic positions as Advisor to the Secretary-General on Digital Health, Information and Health Innovation, and to the Secretary of State for Telecommunications and Digital Infrastructure. She was also Coordinator of the International Sector of the Secretary of State for Telecommunications and the Information Society, strengthening Spain's presence in key international forums.

Her experience and commitment make her a key figure in the development of innovative strategies in the fields of the data economy, digitalization and public governance, demonstrating a remarkable ability to integrate technology to serve citizens and public management.



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International relations

Association des Préfets et des Représentants de l'État de la Francophonie (APREF)
Board member

The European Association of State Territorial representatives (EASTR)
Member of the Board of Directors

Skills

Strategic leadership
Crisis management
Public policies
Inter-institutional coordination
Innovation in security
Internationales relations

Languages

French – English - Dutch

EXPERIENCE

Since 2021	Haut fonctionnaire Brussels Conurbation
Since 2021	Director general safe.brussels (Brussels-Capital Region)
2021 - 2003	Director of Operations (2017-2021) Duty manager (2003-2017) National crisis center (NCCN)
2003 - 2000	Political analyst Belgian State Security service (VSSE)

EDUCATION

- Bachelor's degree in law
[Free University of Brussels](#)
- Master's degree in criminology
[Free University of Brussels](#)
- Master's degree in public administration management
[Solvay Brussels School \(FUB\)](#)
- Master's degree in European studies
[Catholic University of Leuven](#)
- Certificate in terrorism and radicalisation studies
[University of Liège](#)
- Postgraduate degree in Crisis management
[University of Antwerp](#)
- Collaborative leadership
[Solvay Brussels School \(FUB\)](#)

PUBLICATIONS

LAVAUX S., "Evaluation par les instances européennes des dispositifs nationaux de lutte contre le terrorisme", in *Le Journal de la Police - l'Officier de Police*, (2007).

LAVAUX S., PIETERS P., "Les listes nationales et internationales des organisations terroristes", in *Revue de Droit pénal et de Criminologie*, n°7-8, (2008).

LAVAUX S., "Le mécanisme européen de gestion de crise", in *Le Journal de la Police - l'Officier de Police*, (2009).

LAVAUX S., "La politique européenne en matière de lutte contre le terrorisme CBRN", in *Cahiers de droit européen*, n°3-4, (2010).

LAVAUX S., "Le Groupe de travail terrorisme de l'Union européenne (TWP)", in *Le Journal de la Police - l'Officier de Police*, (2010).

LAVAUX S., "Terrorisme : la stratégie de l'Union européenne en matière de radicalisation et de recrutement", in *Vigiles*, 3 part., (2007-2015).

LAVAUX S., Recente overheidsmaatregelen i.v.m. de "foreign fighters", in *Panopticon*, 2 part., (2016-2017).

LAVAUX S., FRANZ D., "Le Sommet de l'OTAN de juin 2021", in *BlueMinds*, (2021).

LAVAUX S., VAN OVERTVELDT K., "Travailler ensemble sous le même toit", in *Blue Minds*, (2022).

LAVAUX S., LANTMEETERS J., MAHIEU G., "La DCA, un partenaire clé disposant d'une vision transversale", in *BlueMinds*, n°2, (2023).

JONNIAUX M., LAVAUX S., "BRU response : le programme de participation citoyenne de la Région bruxelloise", in *BlueMinds*, n°3, (2023).

FRIDAY, MAY 9, 2025

15:30 - 16:30 **SESSION 5:** Open government: bring decision-making closer to citizens. Policies of transparency and security. Resistance to foreign interference and disinformation

Ms. Carmen CABANILLAS SERRANO, Director General of Public Governance at the Ministry of Digital Transformation and the Civil Service, **Spain**



A professional with extensive experience in public administration, Carmen Cabanillas Serrano stands out for her expertise in governance and technology applied to the public sector. Since May 2006, she has been a member of the Superior Corps of Systems and Technologies of the Social Security Administration, where she has contributed to the development and modernization of public management.

She currently serves as Director General of Public Governance at the Ministry of Digital Transformation and Civil Service, where she manages initiatives aimed at improving the transparency and efficiency of public institutions. Since October 2021, she has served as Deputy Director General of Archive Governance at the Directorate General of Public Governance, consolidating her experience in the conception and implementation of policies related to archives and data management in the public sector.

Throughout her career, she has held various strategic positions, as an advisor to the office of the Deputy Secretary of the Ministry of the Presidency, Parliamentary Relations and Democratic Memory, and as an assistant to the Secretary General of the Salary Guarantee Fund, where she worked on human resources management. She has also served as a service inspector at the Ministries of Education, Culture and Sports, and Labor, Social Security and Migration, consolidating her cross-functional vision of the needs and challenges of public administration.

In addition, Carmen Cabanillas Serrano has led departments related to ICT (Information and Communication Technologies) units within the Ministries of Education and Culture and public administrations, driving forward the digital transformation of their respective entities.

Carmen Cabanillas Serrano combines extensive professional experience with a constant commitment to improving public services, positioning her as a leading figure in the field of governance and administrative digitalization.



Mr. Frankowski is a graduate of the A. Mickiewicz University in Poznan in the field of political science with a specialization in international relations, the Faculty of Management at the Univeristy of Warsaw, postgraduate studies as an innovation manager carried out by the Warsaw School of Economics in cooperation with the Lake Forest Graduate School of Management in Chicago, as well as the Executive MBA Program at the Leon Kozminski Academy.

Since December 2023, he serves as Mazovian Voivode. He has been involved in working for the development of Mazovia for 20 years. Between 2007 and 2011 he was Deputy Director of the Department of Strategy and Regional Development at the Office of the Marshal of the Mazovian Voivodeship. Then he was the head of the Mazovian Unit for Implementation of EU Programs for 12 years and was responsible for the implementation of regional programs under three latest EU financial perspectives.

Since 2014, he was a Councillor of the City of Warsaw, where among other things, he headed the work of the Committee for Economic Development and Digitalization. From 2019 to 2023 he was a Member of the European Committee of Regions, an advisory body to the European Union.

FRIDAY, MAY 9, 2025
17:00 - 17:30 CONCLUSIONS OF THE DAYS

Mr. Agustín TORRES HERRERO, Director General of the General Administration of the State,
Spain



Born in Plasencia on February 11, 1965, Agustín Torres Herrero, a lawyer and civil servant, has had a long career in Spanish public administration. A law graduate from the University of Extremadura, he has been a member of the Higher Corps of Technicians of the Social Security Administration since 1991, consolidating his career focused on the management and improvement of public institutions.

Appointed by Royal Decree in February 2020, he holds the position of Director General of the General Administration of the Territory. Throughout his career, he has held various strategic positions within the public administration, distinguishing himself for his leadership and knowledge in the areas of immigration, administrative organization and institutional coordination.

Between June 2018 and January 2020, he served as Secretary-General for Immigration and Emigration, where he promoted initiatives aimed at better managing of migratory flows and social inclusion policies. Previously, he was Director of UNED (National University of Extremadura) from September 2017 to June 2018, contributing to the management of this important educational institution.

From March 2012 to September 2017, he was an Advisor to the Sub-Directorate General for General Affairs and Coordination of the State Secretariat for Public Administration. Previously, he was Director General of Administrative Procedures from 2010 to 2011, and then Director General of Immigration from 2009 to 2010. He also headed the Directorate General for Emigration from 2005 to 2009, demonstrating a continued commitment to international mobility policies.

He was also Chief of Staff to the Deputy Secretary for Public Administration from 2004 to 2005, and Department Head and Program Director in various areas related to government coordination and social action since the late 1990s. He also served as Provincial Director of the INEM (National Institute of Social Security) in Ceuta in 1995 and Administrative Director of the TGSS (General Administration of Social Security) in Ceuta in 1994, consolidating his expertise in the fields of labor and social security.

Agustín Torres Herrero's experience reflects a constant commitment to improving public management, transparency, and administrative efficiency, positioning him as a leading figure in the public sector.

Mr. Alfonso Carlos GARCÍA ROMERO, Deputy Director General of European and International Relations, **Spain**



A civil servant in the Higher Corps of Technicians of the General Administration, Alfonso Carlos García Romero has ten years of experience in public administration at four levels of government: European institutions, General State Administration, Regional Government of Andalusia and the Provincial Council of Jaén. His responsibilities have always been at the European and international levels, with a territorial perspective, giving him extensive experience in multi-level governance.

His education combines the legal and political fields, with degrees in Law and Political and Administrative Sciences from the University of Granada. He then deepened his specialization in European Union Law at the Institute of European Studies in Brussels and obtained a PhD in European Affairs from the University of Seville. In 2024, he completed the Public Management Leadership Program at IESE Business School.

Since October 2024, he has held the position of Deputy Director General of European and International Relations, and since April 2025, Deputy Director General of European and International Relations at the Ministry of Territorial Policy and Democratic Memory, where he is responsible for cooperation between European institutions and international organizations with Spain, in connection with the autonomous communities and local authorities. He is also an Associate Professor of European Union Law at the Carlos III University, where he promotes knowledge of European values and principles.

His most prominent positions include Advisor for Cooperation in Bilateral Relations with the Autonomous Communities at the Ministry of Territorial Policy, and Director of the Presidency and the European Union at the Jaén Provincial Council, where he worked to mobilize European funding. Within the Regional Government of Andalusia, he was responsible for European Affairs at the Ministry of Equality and Social Policies for the main EU institutions. Previously, he began his career at the European Parliament as an assistant to the Committee on the Environment, Public Health and Food Safety, as well as to the Subcommittee on Human Rights.

His experience and commitment reflect constant dialogue with institutions such as the European Parliament, the Council of the European Union, and the European Commission, within each of the administrations where he has worked. He has also developed training activities, leading seminars and workshops on important topics such as the Charter of Fundamental Rights of the European Union, the migration crisis, and the impact of European funds.

Association Européenne de Représentants Territoriaux de l'Etat
European Association of State Territorial Representatives

Mr. Jean-Michel BRICAULT, Lecturer at the University of Reims-Champagne-Ardenne, **France**

Jean-Michel BRICAULT

12, rue du Dr Lemoine,

51100 REIMS

Tel: 06 03 29 63 94

jm.bricault@univ-reims.fr

Born on May 1st, 1969

in la Rochefoncauld (Charente-France)

Married, 3 children

Drive license A and B



University lecturer with Ability to conduct researches
(Sect. 2, public law)
Scientific Integrity Officer
at the University of Reims-Champagne-Ardenne

STUDIES

June 2023 Defense of the HDR (Abilitation to direct researches): “Questioning the role and positioning of the State at the territorial level”

July 2003 Defense of a **doctoral thesis in public law**, “The district vice-prefect. Element of modernization of the State in France”. Thesis published.

PROFESSIONAL EXPERIENCE

- **HDR lecturer** in the Faculty of Law and Political Science at the University of Reims Champagne-Ardenne, member of the CRDT (Law and Territories Research Center)
- **Deputy Director of the CRDT**

RECENT PUBLICATIONS

- Intervention at the international conference « Les préfets dans la Première Guerre mondiale (France/Europe 1914 -1918) », History Committee of the Institute of Advanced Studies of the Ministry of the Interior (IHEMI), Toulouse, December 14 and 15, 2023: « *La décision publique en temps de guerre (1914–1918). Entre pragmatisme et innovation* » Publication in 2025 at La Documentation française.

- « Un Etat territorial carencé au défi d’écrire une nouvelle page avec les collectivités territoriales », in Acts 1 and 2 of decentralization. Transfers of powers from the State to local authorities, dir. O. Dupéron, Ed. L’Harmattan, Coll. Gralle, 2023, 295 p., pp. 261-275.

- « Services déconcentrés : nouvel aggiornamento », RFAP, n°179 (2021/3), nov. 2021, pp. 735-742.

- « Dévolution d’un droit de dérogation des préfets aux normes réglementaires : de l’expérimentation à la pérennisation », AJDA n°26, July 27, 2020, pp. 1478-1482.

- Intervention at the conference “La différenciation territoriale” CRDT-IRENEE (University of Metz) on November 14, 2019 on “Recent territorial experimentation with a right of derogation recognized by the prefect”, publication in “La différenciation territoriale. L’adaptation du droit à la diversité des territoires : réalités et perspectives”, Ed. L’Harmattan, Coll. Gralle, 2020, pp. 209-241.

- « Réforme des sous-préfectures d'arrondissement. Rien ne bouge et tout change ! », Revue Droit et gestion des collectivités territoriales, Ed. Le Moniteur, 2017, pp. 46-59.

- « Le sous-préfet d'arrondissement », in Dictionnaire encyclopédique de la décentralisation, dir., V. Aubelle, Cl. Courtecuisse, N. Kada, R. Pasquier, Ed. Berger-Levrault, 2017, pp. 963-970.

- Writing the column « Aménagement du territoire » in the directory of GRIDAUH (Town planning and development law), Ed. Le Moniteur, 2019, pp. 92-119; 2020, pp. 121-151; 2021 pp. 115-147, **2022**, pp. 129-161; **2023** where notes pp. 125-160; **2024** where notes pp. 127-162, **2025** (*publication in progress*)

- Publication of a Tribune with a collective of academics, « La République n'est pas à la carte », journal Libération of March 23, 2021 (about organic law “*relating to the simplification of experimentation*”).

DIVERS (recent)

- Hearing at the **National Assembly** by the *Delegation for local authorities and decentralization* on November 12, 2019 as part of the development of the future bill known as “3D” (Decentralization, Differentiation, Deconcentration)

- Member of the **Scientific Committee** of the History Department of the Institute of Advanced Studies of the Ministry of the Interior (IHEMI), BOMI of June 25, 2021 (NOR : INTA2119341S)

- **Member of the Steering Committee** (COPIL) “**Public Action 2022**” (AP 2022), General Secretariat of the Government, autumn 2017, theme: “Territorial organization of public services” (participation in Copil meetings and writing of notes)

FRIDAY, MAY 9, 2025
17:30 - 18:30 CLOSING SESSION

Mr. Ángel Víctor TORRES PÉREZ, Minister of Territorial Policy and Democratic Memory, **Spain**



Born in Arucas (Las Palmas) on March 30, 1966, Ángel Víctor Torres Pérez is a prominent figure in Spanish politics, whose career is marked by his deep commitment to public service and the construction of a more inclusive and democratic territory. Holding a degree in Hispanic Philology from the University of La Laguna, he has acquired a solid intellectual background and analytical skills that have guided his institutional actions.

Since November 20, 2023, he has served as Minister of Territorial Policy and Democratic Memory. From this ministry, he has pursued policies aimed at strengthening territorial governance, inter-institutional dialogue, and the preservation of democratic memory, a fundamental pillar of society.

Throughout his long career, he has held numerous senior positions. He served as President of the Government of the Canary Islands from 2019 to 2023, where he promoted key policies for economic development, sustainability, and social cohesion. Previously, he served as First Vice-President of the Council of the Island of Gran Canaria from 2015 to 2019, where he focused his efforts on promoting the island's progress and well-being.

At the local level, he left a significant mark as Mayor of Arucas, serving two terms, from 2003 to 2007 and from 2011 to 2015, contributing to the municipality's growth and modernization. He also served as First Deputy Mayor of Arucas from 2009 to 2011, consolidating his experience in local government.

At the national level, he represented the province of Las Palmas as a member of the Congress of Deputies between 2009 and 2011, actively participating in the development of national public policy. More recently, until his appointment as minister, he served in the Parliament of the Canary Islands, reaffirming his commitment to serving the interests of his country.

Throughout this career covering different levels of government and responsibilities, Ángel Víctor Torres Pérez has distinguished himself as a committed leader, capable of addressing the challenges of territorial policy and promoting an inclusive and democratic model of governance. His approach combines a strategic vision with a close relationship with citizens, values that make him one of the most influential figures on the Spanish political scene.

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Born on February 29, 1952 in Boulogne-sur-Seine.

3 children

Education: bachelor's degree in literature, graduate of Sciences Po Paris, master's degree in information sciences (Simmons University in Boston, Massachusetts); ENA – National school of administration (Fernand Braudel graduation, 1987)

Distinctions: officer of the Legion of Honor; Commander of the National Order of Merit; officer of Arts and Letters; Knight of the Academic Palms.

I began my career as a documentalist at the general secretariat of the government in 1976. I joined the ENA and chose, after graduation, the prefectural body. In the 1990s, I was chief of cabinet of the Minister of Communication, Catherine Tasca, then project manager for the renewal of the public service in the office of the Prime Minister, Michel Rocard. I was then seconded to the World Bank as a specialist in governance issues from 1993 to 1995. I became secretary general of the Loire-Atlantique prefecture in 2000-2001 then as delegated prefect for equal opportunities to the prefect of the Nord-Pas-de-Calais region before being appointed prefect in Hautes-Alpes between 2008 and 2009. I then alternated functions in Paris or in the region. First a forerunner of the Aquitaine regional health agency, I became its general director. From 2012 to 2014, I was prefect of Seine-et-Marne. In July 2014, I was appointed prefect of the Somme department and the Picardie region, then, in January 2016, of Seine-Maritime and the Normandy region. I returned to Loire-Atlantique, from the beginning of March 2017 until October 2018, as prefect of the Loire-Atlantique department and the Pays de la Loire region where I had to manage the difficult Notre-Dame-des-Landes case. From November 2018 to July 10, 2019, I was director of the cabinet of the Minister of State, Minister of ecological and inclusive transition.

Today, I am teaching a course on "Prefects and Crises" at Sciences Po Paris and I serve as an assessor judge at the National Asylum Court.